

SANTANDER HOLDINGS USA, INC.

Second Quarter 2023

Fixed Income Investor Presentation

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Capital & Liquidity





SHUSA Q2 2023 Highlights

SUMMARY

11%

ATTRIBUTABLE PROFIT OF SANTANDER

#5

AUTO LOAN ORIGINATOR IN THE US

TOP 10

MULTIFAMILY COMMERCIAL REAL ESTATE ("CRE") LENDER²

FINANCIAL METRICS

\$574M

NET INCOME

Up \$135M YoY and \$277M QoQ

\$1.49B

NET INTEREST INCOME ("NII")

Down 2.7% YoY and 1.3% QoQ

3.90%

NET INTEREST MARGIN ("NIM")

Down 40bps YoY and 20bps QoQ

CREDIT

10.01%

30-89 DAYS TOTAL AUTO³
DELINQUENCY
Up 128bps YoY
Down 200bps since 2Q19⁴

0.67%

CONSUMER NET CHARGE-OFFS

Up 20bps YoY and down 13bps QoQ

7.0%

ALLOWANCE RATIO

Down 20bps YoY and 10bps QoQ

CAPITAL/OTHER

12.8%

COMMON EQUITY TIER 1 ("CET1")

Down 4.1% YoY and flat QoQ

\$79B

SHUSA DEPOSITS

Up 6.7% YoY and flat QoQ

\$112B

LOANS & LEASES

Up 2.8% YoY and down 0.9% QoQ



^{1 |} Source: J.D. Power Market Share Report for Q3 2022 to Q2 2023 (includes SC and Chrysler Capital combined)

² Consumor auto only

³ Consumer auto only

Represents pre-COVID-19 leve

Business Activity Overview

		Q2 2	2023	YID
Str	ategic focus	Assets (\$BN)	Income before tax (\$MM)	Income before tax (\$MM)
\ \ \ Conclimar	g full spectrum auto lender and consumer ise, funded by attractive consumer deposits	\$76	\$656	\$972
Commercial Top 10 CRE an	d multifamily lender ¹	\$28	\$108	\$188
Corporate and Investment Banking Corporate and Global hub for Banking	capital markets and investment banking	\$30	\$37	\$78
	in LatAm high net worth ("HNW"), nectivity with Santander	\$50 ²	\$69	\$128



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At a Glance



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Capital & Liquidity



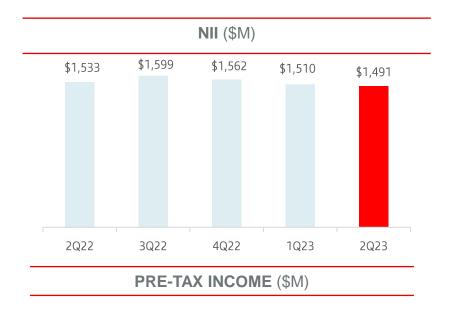
Appendix

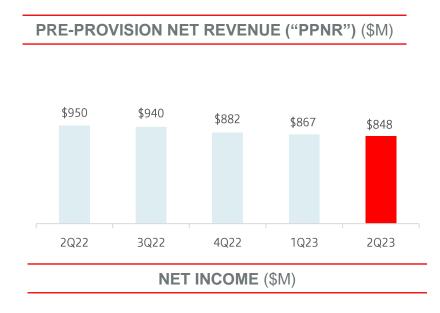


Quarterly Profitability

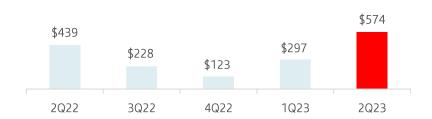
SHUSA reported net income of \$574 million in Q2 of 2023 compared to \$297 million in Q1 of 2023

- Net income improved in Q2 up \$135M YoY and \$277M QoQ due to stable revenues, declining operating expenses and better than expected credit performance
- NII down 2.7% YoY and 1.3% QoQ, as the benefit from higher yields on loans was offset by rising deposit and wholesale funding costs



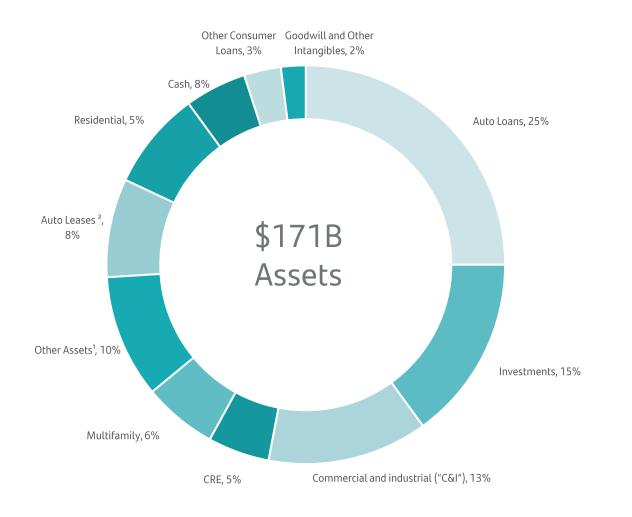


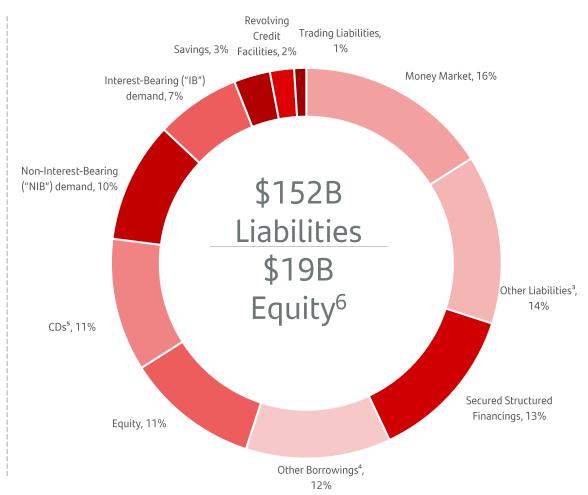






Q2 Balance Sheet Overview







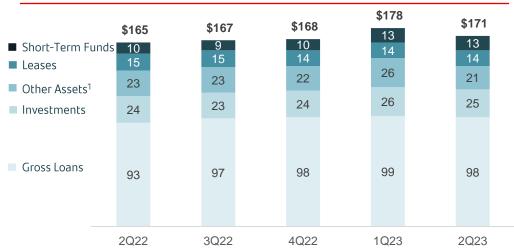
- 1 Includes restricted cash and federal funds sold and securities purchased under resale agreements or similar arrangements
- 2 Operating leases
- 3 Includes federal funds purchased and securities loaned or sold under repurchase agreements
- 4 Includes Federal Home Loan Bank ("FHLB") borrowings
- 5 Certificates of deposit
- 6 Includes mezz equity

Balance Sheet Trends - Assets





ASSETS (\$B)

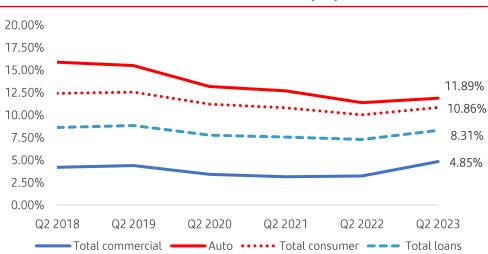


Santander 1 Includes securities purchased under repurchase agreements

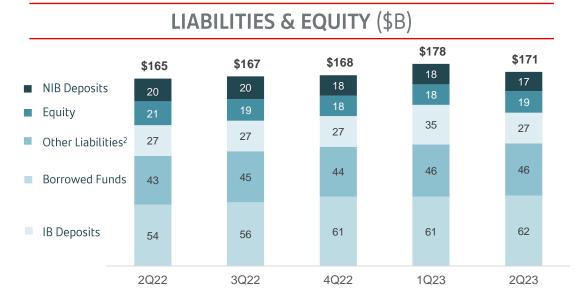
Q2 RECAP

- Loans and leases flat QoQ, increased 3% YoY driven by Multifamily CRE
- Yields on Auto loans up 21bps QoQ and 49bps YoY; total commercial yields have increased 30bps QoQ and 161bps YoY, driven by Multifamily CRE
- Investments decreased 4% QoQ and increased 4% YoY due to Amherst Pierpont Securities acquisition

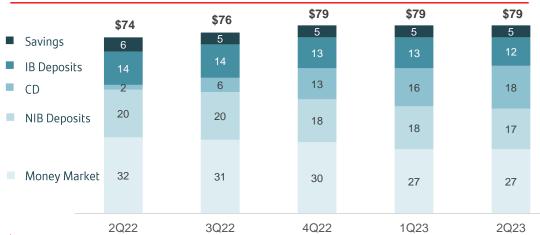
YIELD ON LOANS (%)



Balance Sheet Trends - Liabilities



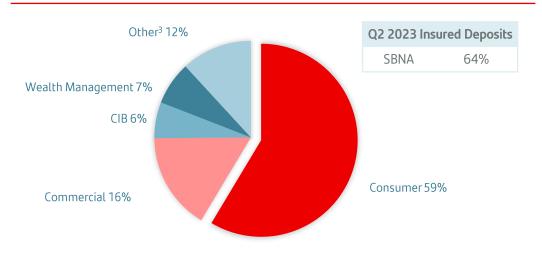




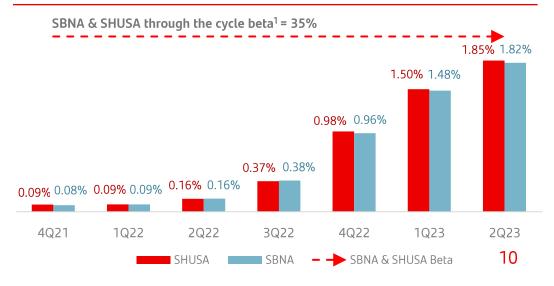


¹ Cumulative deposit beta is calculated as the increase in the rate paid on deposits (SHUSA: 177 bps; SBNA: 173 bps) divided by the incremental increase in the federal funds target rate (500 bps)

DEPOSITS BY SEGMENTS (\$B)



COST OF DEPOSITS (%)

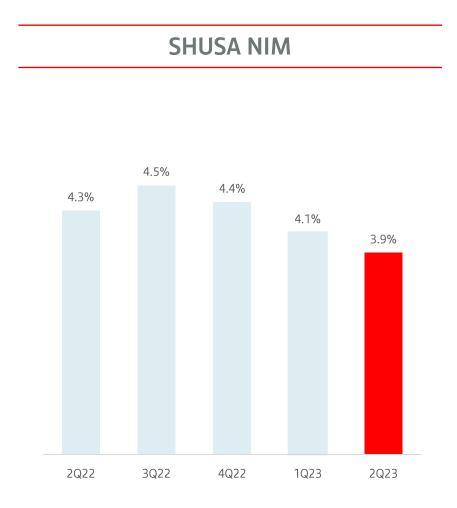


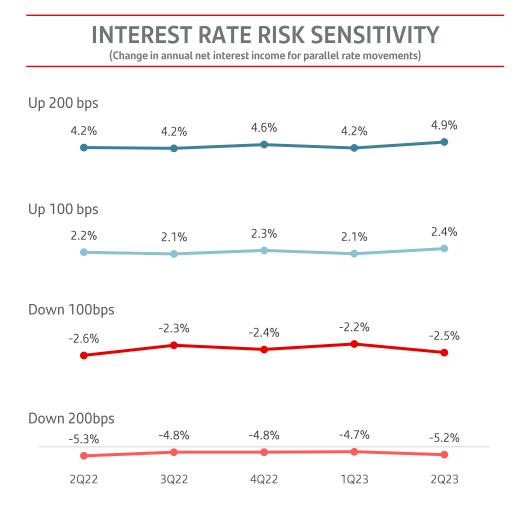
² Other liabilities include securities sold under repurchase agreements

³ Other consists of deposits related to certain of the Company's immaterial subsidiaries and corporate treasury deposits

NIM & Interest Rate Risk Sensitivity¹

- NIM decline driven by increase in deposit and wholesale funding costs
- SHUSA interest rate risk sensitivity increased QoQ largely due to additional pay fixed swap positions







Auto Originations

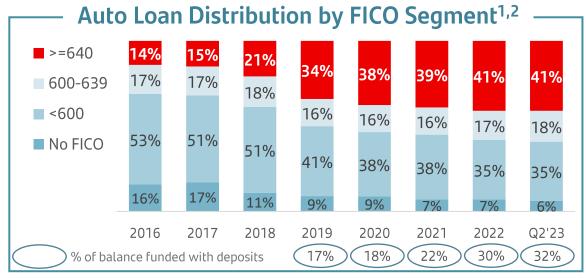
- Q2 auto originations of \$6.9B increased 11% from Q1; H1 2023 originations of \$13.1B down 16% compared to H1 2022
- Penetration rate of 19% with Stellantis down from 25% in Q2 2022

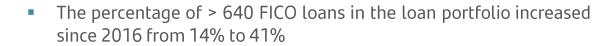
	Three Months Ended							
(\$ in Millions)	Q2 2023	Q1 2023	Q2 2022	QoQ Change	Q2 YoY Change	6/30/2023	6/30/2022	FYoFY Change
Total Core Retail Auto	\$3,466	\$3,105	\$3,695	12%	-6%	\$6,571	\$6,888	(5%)
Chrysler Capital Loans (<640) ¹	\$1,141	\$933	\$1,321	22%	-14%	\$2,074	\$2,533	(18%)
Chrysler Capital Loans (≥640) ¹	\$608	\$694	\$1,455	-12%	-58%	\$1,302	\$2,820	(54%)
Total Chrysler Capital Retail	\$1,749	\$1,627	\$2,776	8%	-37%	\$3,376	\$5,353	(37%)
Total Leases ²	\$1,708	\$1,478	\$1,701	16%	0%	\$3,186	\$3,444	(7%)
Total Auto Originations ³	\$6,923	\$6,210	\$8,171	11%	(15%)	\$13,133	\$15,685	(16%)
SBNA Originations ⁴	\$3,008	\$2,634	\$2,620	14%	15%	\$5,642	\$4,705	20%



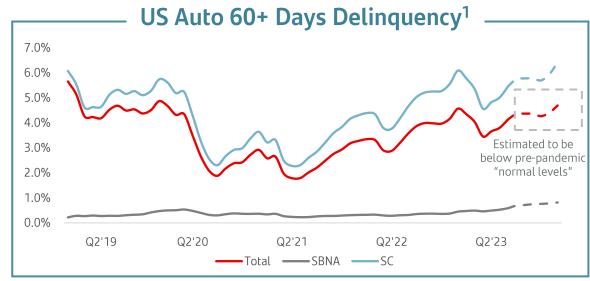
Includes SBNA loan originations of \$1.4B and lease originations of \$1.6B for Q2 2023
SBNA originations remain off SC's balance sheet in the service for others portfolio

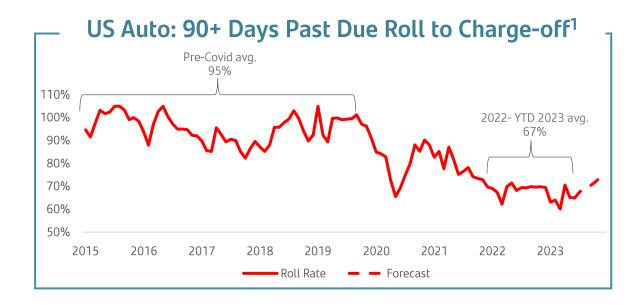
Auto delinquencies continue to normalize, but roll to charge-off remain at historic lows levels





- Deposit funding increased to 32% for Q2'23 from 17% in 2019 as a result of One-Auto strategy
- Provision normalization continues, but better than initially expected as strong auto prices and resilient consumer and favorable latestage cure rates



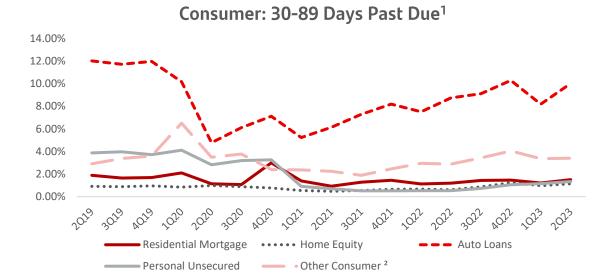


[♦] Santander

Data as of June 30, 2023

² Auto loans excludes commercial fleet and loans held-for-sale ("LHFS")

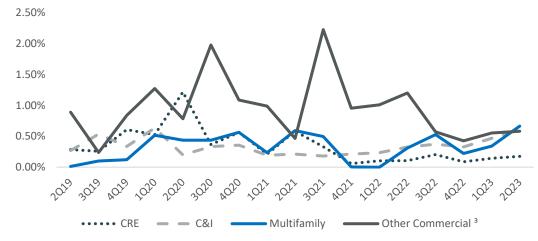
Consumer and Commercial Loan Delinquency



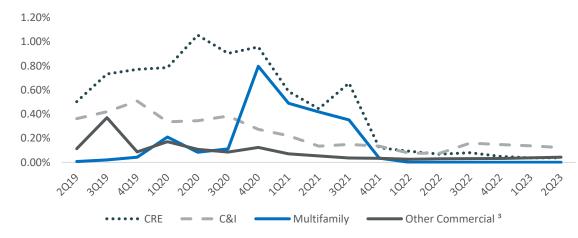
Consumer: 90+ Days Past Due¹



Commercial: 30-89 Days Past Due¹



Commercial: 90+ Days Past Due¹



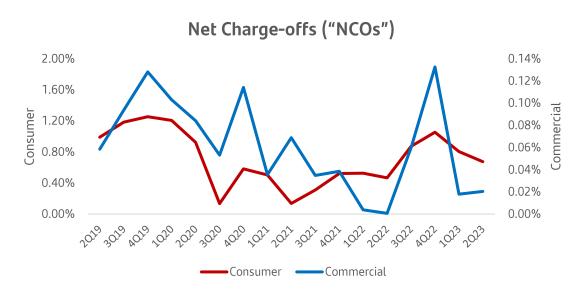


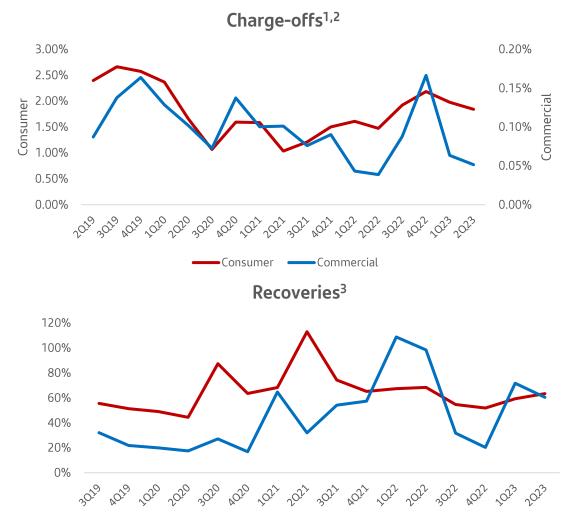
2 Other Consumer (\$74.7M in Q2 2023) primarily includes recreational vehicle ("RV") and marine loans

3 Other Commercial (\$7.6B in Q2 2023) includes commercial equipment vehicle financing leveraged leases and loans

Charge-offs and Recoveries by Portfolio Segment

- Consumer net charge-offs increased 37bps YoY, but decreased
 14bps QoQ due to the resilient consumer and favorable late-stage
 cure rates
- Commercial net charge-offs stable YoY and QoQ







¹ Charge-offs and NCOs are based on a percentage of their respective loan balances

² Includes current period gross write-offs for Q2 2023 by class of financing receivable

³ Recoveries are based on a percentage of gross charge-offs

Allowance For Credit Losses ("ACL")

Allowance ratio stable

Allowance Ratios	June 30, 2023	March 31, 2023	December 31, 2022	June 30, 2022
(\$ in Millions)	(Unaudited)	(Unaudited)	(Audited)	(Unaudited)
Total loans held for investment ("LHFI")	\$97,776	\$98,759	\$97,338	\$92,762
Total ACL ¹	\$6,819	\$7,001	\$6,866	\$6,641
Total Allowance Ratio	7.0%	7.1%	7.1%	7.2%

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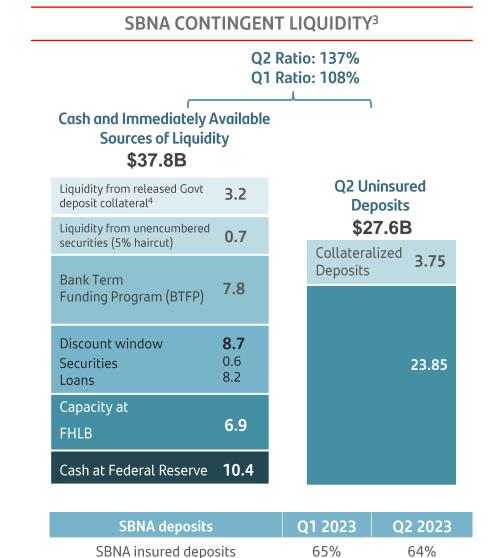
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Appendix



Overall borrowings at SHUSA stable QoQ, while Contingent Liquidity position at SBNA increases

BORROWED FUNDS PROFILE: BALANCE (\$B)										
	2Q23	1Q23	2Q22	QoQ (%) YoY (%)					
Senior Unsecured Debt ¹	10.8	10.3	10.4	5%	4%					
FHLB	8.7	7.5	2.8	15%	215%					
Credit Linked Notes	1.2	1.3	0.7	-2%	-2%					
Third-Party Secured Funding ²	3.2	4.7	3.3	-32%	-2%					
Amortizing Notes	5.2	3.9	2.0	33%	160%					
Securitizations	16.5	18.2	22.0	-9%	-25%					
Intragroup	0.0	0.0	2.0	0%	-100%					
Total SHUSA Funding	45.6	45.9	43.2	-1%	6%					
Preferred Equity	1.5	0.5	0.0	200%	100%					





¹ Includes the subordinated notes

The warehouse lines and repurchase facilities are fully collateralized by a designated portion of the Company's RICs. leased

³ As of 6/30/2023

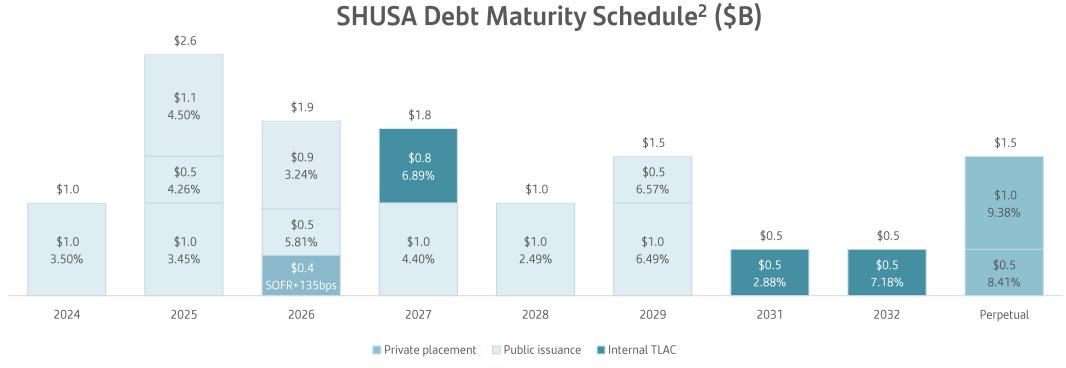
⁴ Includes high quality liquid assets that are encumbered as collateral for uninsured government deposits

Debt & Total Loss-Absorbing Capacity ("TLAC")

As of Q2 2023, SHUSA met the Federal Reserve's TLAC and long-term debt ("LTD") requirements¹, with 21.87% TLAC, 7.25% eligible LTD and a CET1 ratio of 12.80%

In June SHUSA executed the following:

- \$500MM of fixed-to-floating 6NC5yr 6.565%
- \$1B of fixed-rate non-cumulative perpetual preferred stock, Series F, which counts towards Tier 1 capital



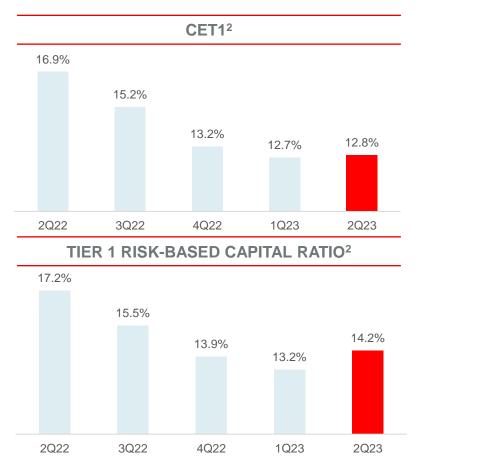


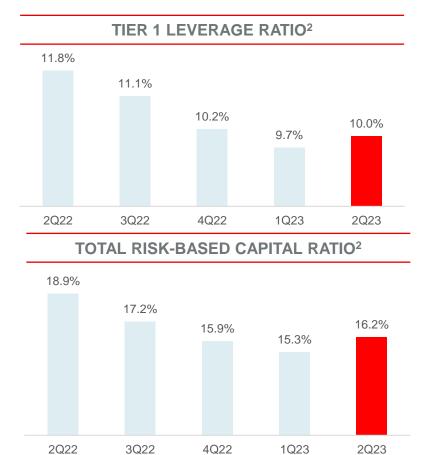
¹ SHUSA's requirement is 20.5% for TLAC and 6.0% for LTD as a percentage of risk-weighted assets

² Senior debt issuance. Data as of June 30, 2023

Capital Ratios

- CET1 increased 10bps QoQ and Tier 1 increased 30bps QoQ
- SHUSA declared a \$1B dividend in Q2 2023 and issued \$1B of fixed-rate non-cumulative perpetual preferred stock, which counts towards Tier 1 capital
- SHUSA's updated stress capital buffer ("SCB") requirement¹, will be 2.5% of its CET1 capital resulting in an overall CET1 capital requirement of 7.0%



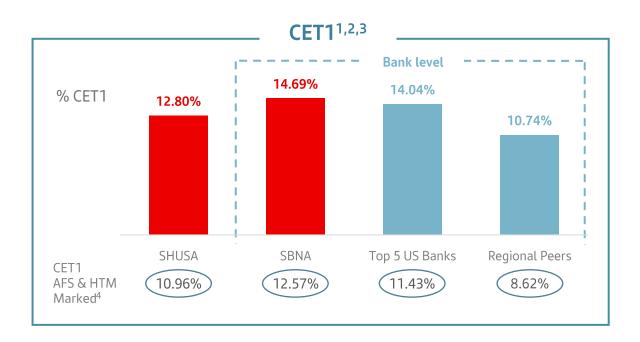


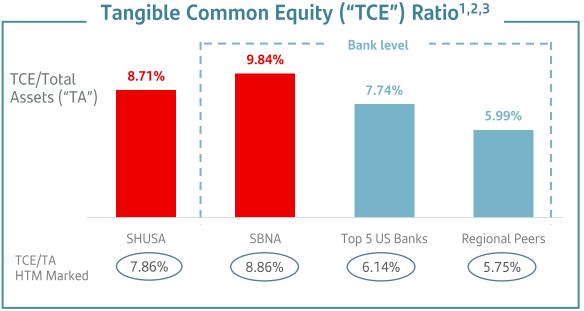


¹ Effective on October 1, 2023

² Under capital rules SHUSA is not required to include negative accumulated other comprehensive income ("AOCI") and regulatory capital, but as a sub as a global systemically important bank we mange AOCI closely as it impact regulatory capital at the global consolidated level

Strong balance sheet position with risk management standards in line with GSIB banks







¹ Top 5 banks reported through 6/30/23 (includes JPM, BOA, Citi, Wells Fargo, and US Bank)

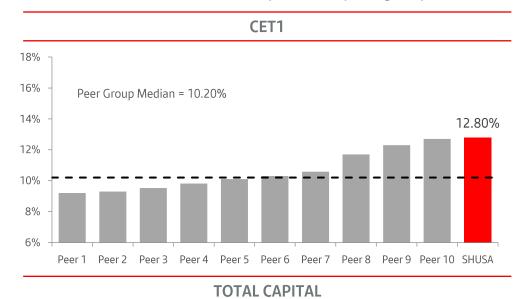
² SBNA peer set reported through 6/30/23 (includes Key Bank, Fifth Third, Huntington, Regions, Citizens, M&T, Comerica, and Zions)

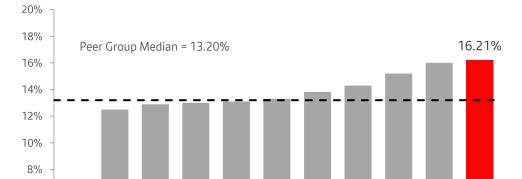
³ Peer data sourced from call reports as of June 30, 2023

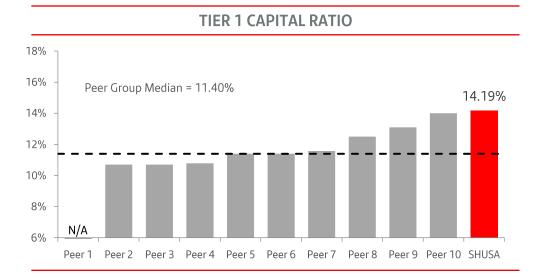
⁴ Estimate considering the full liquidation value of available-for-sale ("AFS") of held-to-maturity ("HTM") securities, net of statutory tax (26%)

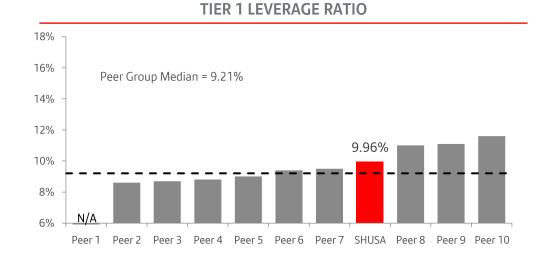
SHUSA Capital Ratios vs. Peer Group^{1,2}

• SHUSA ratios remain near the top of their peer group in risk-based ratios











¹ Source: SEC Filings

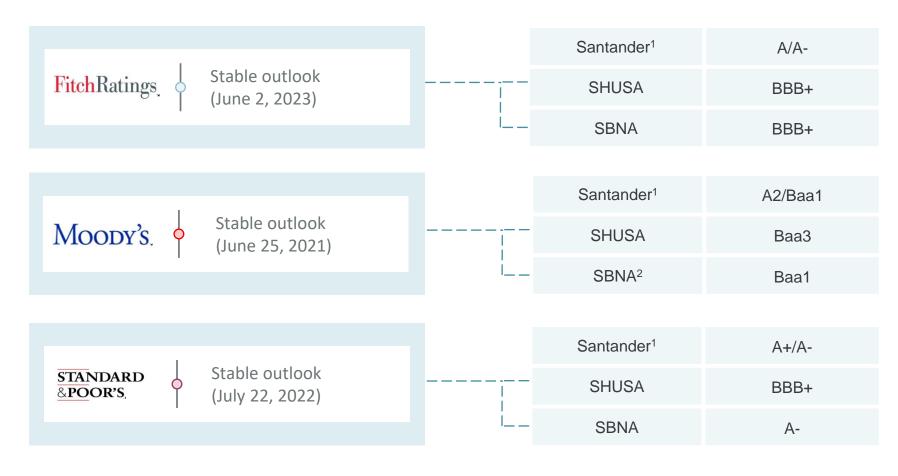
Peer 1 Peer 2 Peer 3 Peer 4 Peer 5 Peer 6 Peer 7 Peer 8 Peer 9 Peer 10 SHUSA

² SHUSA peer set includes FITB, Ally, CFG, COF, DFS, HBAN, Key, MTB, RF, SYF

Rating Agencies

SHUSA and SBNA ratings outlook remains "stable"

SR. DEBT RATINGS BY SANTANDER ENTITY





¹ Senior preferred debt / senior non-preferred debt

² SBNA long-term issuer rating

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Appendix



SHUSA

SHUSA is the intermediate holding company for Santander US entities, is SEC-registered and issues under the ticker symbol "SANUSA"

SHUSA Highlights



8 major locations



\$171B in assets



~13,600 employees မှိုဂိုမို



~4.4M customers

Santander

SC operates in all 50 states

Company subsidiary locations

SHUSA²

SBNA - Retail Bank

Products include:

- \$77B of retail and commercial deposits
- C&I
- **CRE and Multi-family**
- Auto and dealer floorplan financing

SC - Auto Finance

- Leading auto loan/lease originator & servicer
- Top structured finance issuer in retail auto asset-backed securities ("ABS")

BSI - Private Banking

Private wealth management for **HNW** and ultra-HNW clients

SANCAP3- Broker Dealer

Institutional broker-dealer:

- US fixed-income market making
- **Experienced fixed-income sales** and trading team
- Focus on structuring and advisory services for asset originators in real estate and specialty finance markets

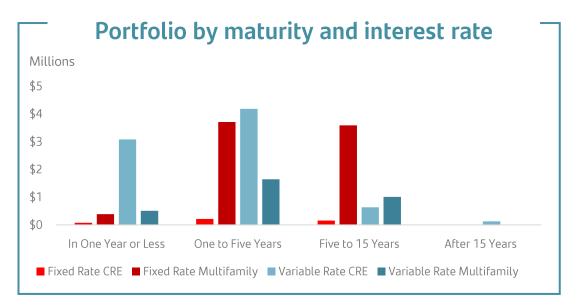


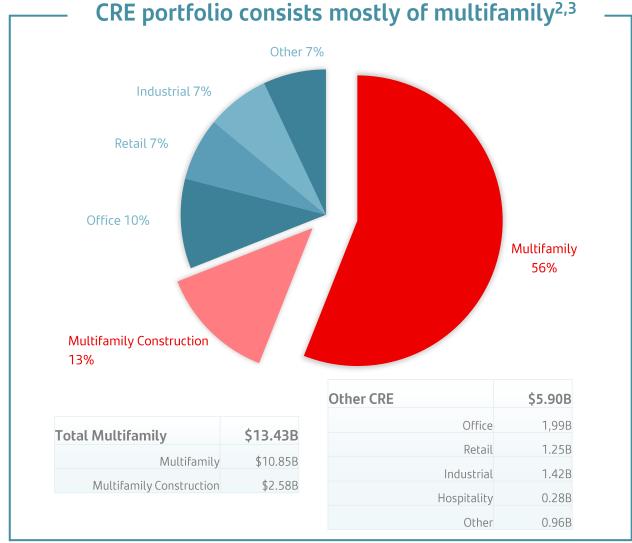
BSI

² Includes SSLLC, which offers personal investment & financial planning services to clients

Multifamily makes up approximately 70% of total CRE portfolio exposure at SBNA

- Multifamily lending (occupied and construction) represents 14% of loans held for investment and is primarily located in key markets such as NYC
 - Construction originations concentrated on well-established and proven builders and sponsors
- Office exposure represents 2% of loans held for investment and has higher occupancy compared to industry average¹
 - Concentration of the office portfolio consists of investment grade, single tenants, with lease expirations beyond loan maturities
- Retail portfolio represents 1% of loans held for investment and principally anchored by credit tenants.







| Source: REIS/Moodys as of 6/30/202:

Data as of 6/30/2023

Multifamily construction is within "CRE" in SHUSA's second quarter Form 10-Q. Total Multifamily for SHUSA's Form10-Q = \$10.85B and Total CRE = \$8.48B

Consumer Activities

Quarter Ended June 30, 2023		2023		2022 ²				er Activities	
(\$ in 000's)	Auto	CBB ¹	Total Consumer Activities	Auto	CBB	Total Consumer Activities	Dollar Increase / (Decrease)	Percentage	
							(
Net interest income	908,011	411,837	1,319,848	1,021,335	331,433	1,352,768	(32,920)	-2.4%	
Non-interest income	650,238	63,733	713,971	696,509	78,709	775,218	(61,247)	-7.9%	
Credit losses expense / (benefit)	95,850	97,712	193,562	334,181	58,299	392,480	(198,918)	-50.7%	
Total expenses	824,907	359,816	1,184,723	828,895	376,912	1,205,807	(21,084)	-1.7%	
Income/(loss) before income taxes	637,492	18,042	655,534	554,768	(25,069)	529,699	125,835	23.8%	
Year-To-Date Ended June 30, 2023 (\$ in 000's)	Auto CBB Total Consumer Activities		Auto	2022 ² Auto CBB Total Consumer Activities			Total Consumer Activities Dollar Increase / Percentage (Decrease)		
							<u></u>		
Net interest income	1,828,283	812,084	2,640,367	2,072,601	633,389	2,705,990	(65,623)	-2.4%	
Non-interest income	1,300,920	129,707	1,430,627	1,402,865	156,712	1,559,577	(128,950)	-8.3%	
Credit losses expense / (benefit)	513,615	206,807	720,422	554,707	65,343	620,050	100,372	16.2%	
Total expenses	1,648,797	730,227	2,379,024	1,630,383	754,049	2,384,432	(5,408)	-0.2%	
Income/(loss) before income taxes	966,791	4,757	971,548	1,290,376	(29,291)	1,261,085	(289,537)	-23.0%	
Total assets as of 6/30/23	62,561,204	13,150,873	75,712,077	61,804,866	12,880,656	74,685,522	1,026,555	1.4%	



Commercial Activities

Quarter Ended June 30, 2023		2023			2022 ¹	Total Commercial Activities		
(\$ in 000's)	C&I	CRE	Total Commercial Activities	C&I	C&I CRE Total Comm Activitie		Dollar Increase / (Decrease)	Percentage
Net interest income	79,390	112,936	192,326	75,795	84,747	160,542	31,784	19.8%
Non-interest income	16,779	12,651	29,430	12,488	7,187	19,675	9,755	49.6%
Credit losses expense / (benefit)	(7,150)	25,683	18,533	8,622	4,550	13,172	5,361	40.7%
Total expenses	61,037	34,636	95,673	64,771	32,149	96,920	(1,247)	-1.3%
Income/(loss) before income taxes	42,282	65,268	107,550	14,890	55,235	70,125	37,425	53.4%
Year-To-Date Ended June 30, 2023 (\$ in 000's)	C&I CRE Total Commercial Activities		C&I CRE		Total Commercial Activities	Total Commerce Dollar Increase / (Decrease)	Percentage	
Net interest income	161,994	218,068	380,062	143,457	163,182	306,639	73,423	23.9%
Non-interest income	27,707	17,648	45,355	27,374	22,064	49,438	(4,083)	-8.3%
Credit losses expense / (benefit)	(5,056)	56,066	51,010	12,256	(14,788)	(2,532)	53,542	2114.6%
Total expenses	120,305	66,468	186,773	132,517	64,050	196,567	(9,794)	-5.0%
Income/(loss) before income taxes	74,452	113,182	187,634	26,058	135,984	162,042	25,592	15.8%



1 | Prior period data has been recast

CIB

CIB	Quarter Ended Ju	ine 30, 2023	Quarterly Change			
(\$ in 000's)	2023	2023 2022 ¹		Percentage		
Net interest income	61,845	48,361	13,484	27.9%		
Non-interest income	88,058	72,599	15,459	21.3%		
Credit losses expense / (benefit)	(3,011)	(3,003)	(8)	-0.3%		
Total expenses	115,892	117,201	(1,309)	-1.1%		
Income/(loss) before income taxes	37,022	6,762	30,260	447.5%		
CIB	YTD Ended Ju	ino 20, 2022	YTD Char	0.00		
(\$ in 000's)	2023	2022 ¹	Dollar Increase / (Decrease)	Percentage		
Net interest income	121,634	74,250	47,384	63.8%		
Non-interest income	177,793	142,266	35,527	25.0%		
Credit losses expense / (benefit)	(14,132)	3,390	(17,522)	-516.9%		
Total expenses	235,177	193,233	41,944	21.7%		
Income/(loss) before income taxes	78,382	19,893	58,489	294.0%		
Total assets	29,510,739	28,747,499	763,240	2.7%		



Wealth Management

Wealth Management	Quarter Ended J	une 30, 2023	Quarterly Change			
(\$ in 000's)	2023 20		Dollar Increase / (Decrease)	Percentage		
	72.52	45.00	20.440	62.04		
Net interest income	73,637	45,227	28,410	62.8%		
Non-interest income	62,852	62,587	265	0.4%		
Credit losses expense / (benefit)	-	-	-	-		
Total expenses	67,499	59,375	8,124	13.7%		
Income/(loss) before income taxes	68,990	48,439	20,551	42.4%		
Wealth Management	YTD Ended Jur	ne 30, 2023	YTD Char	nge		
(\$ in 000's)	2023	2022 ¹	Dollar Increase / (Decrease)	Percentage		
Net interest income	143,656	64,370	79,286	123.2%		
Non-interest income	120,507	140,237	(19,730)	-14.1%		
Credit losses expense / (benefit)	-	-		_		
Total expenses	136,021	121,032	14,989	12.4%		
Income/(loss) before income taxes	128,142	83,575	44,567	53.3%		
Total assets	7,671,458	8,304,682	(633,224)	-7.6%		



1 | Prior period data has been recast

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Other

Other	Quarter Ended Jun	e 30, 2023	Quarterly Change			
(\$ in 000's)	2023 2022 ¹ Do		Dollar Increase / (Decrease)	Percentage		
Net interest income	(156,384)	(73,486)	(82,898)	-112.8%		
Non-interest income	19,042	19,319	(277)	-1.4%		
Credit losses expense / (benefit)	(234)	1,551	(1,785)	-115.1%		
Total expenses	93,327	53,769	39,558	73.6%		
Income/(loss) before income taxes	(230,435)	(109,487)	(120,948)	-110.5%		
Other	YTD Ended June 3	30, 2023	YTD Change	9		
(\$ in 000's)	2023	2022 ¹	Dollar Increase / (Decrease)	Percentage		
Net interest income	(284,055)	(137,832)	(146,223)	-106.1%		
Non-interest income	39,337	39,137	200	0.5%		
Credit losses expense / (benefit)	(6,049)	101	(6,150)	-6089.1%		
Total expenses	163,292	104,498	58,794	56.3%		
Income/(loss) before income taxes	(401,961)	(203,294)	(198,667)	-97.7%		
Total assets	30,059,380	28,443,114	1,616,266	5.7%		



^{*} Other includes the results of immaterial entities, earnings from non-strategic assets, the investment portfolio, interest expense on SBNA's and SHUSA's borrowings and other debt obligations, amortization of intangible assets and certain unallocated corporate income and indirect expenses

SHUSA: Quarterly Trended Statement Of Operations

(\$ in Millions)	2Q22	3Q22	4Q22	1Q23	2Q23
Interest income	1,908	2,238	2,554	2,852	3,172
Interest expense	(375)	(639)	(992)	(1,342)	(1,681)
Net interest income	1,533	1,599	1,562	1,510	1,491
Fees & other income	939	934	871	863	879
Other non-interest income	11	(19)	12	37	35
Net revenue	2,483	2,514	2,445	2,410	2,405
General, administrative, and other expenses	(1,533)	(1,574)	(1,563)	(1,543)	(1,557)
Credit loss expense / (benefit)	(404)	(636)	(761)	(542)	(209)
Income before taxes	546	304	121	325	639
Income tax (expense)/benefit	(107)	(76)	2	(28)	(65)
Net income	439	228	123	297	574
	2Q22	3Q22	4Q22	1Q23	2Q23
NIM	4.3%	4.5%	4.4%	4.1%	3.9%



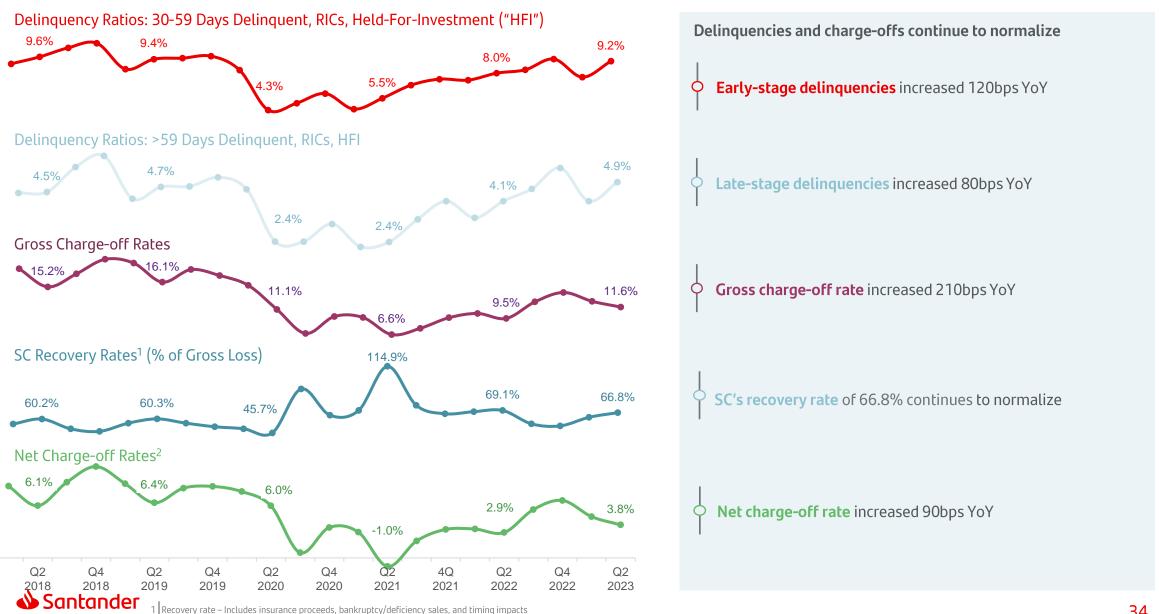
SHUSA: Non-GAAP Reconciliations

(\$ in Millions)	2Q21	3Q21	4Q21	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23
SHUSA pre-tax pre-provision income									
Pre-tax income, as reported	1,539	1,084	903	778	546	304	121	325	639
(Release of)/provision for credit losses	(317)	20	14	217	404	636	761	542	209
Pre-tax pre-provision Income	1,222	1,104	917	995	950	940	882	867	848
CET1 to risk-weighted assets									
CET1 capital	19,895	20,573	21,068	20,576	19,565	18,025	16,256	15,916	15,942
Risk-weighted assets	113,295	112,068	111,820	111,181	115,655	118,818	123,031	125,707	124,502
Ratio	17.6%	18.4%	18.8%	18.5%	16.9%	15.2%	13.2%	12.7%	12.8%
Tier 1 leverage									
Tier 1 capital	21,868	22,631	23,175	20,921	19,910	18,370	17,101	16,646	17,672
Avg total assets, leverage capital purposes	148,072	152,058	154,429	154,305	168,042	165,054	167,686	172,191	177,521
Ratio	14.8%	14.9%	15.0%	13.6%	11.8%	11.1%	10.2%	9.7%	10.0%
Tier 1 risk-based									
Tier 1 capital	21,868	22,631	23,175	20,921	19,910	18,370	17,101	16,646	17,672
Risk-weighted assets	113,295	112,068	111,820	111,181	115,655	118,818	123,031	125,707	124,502
Ratio	19.3%	20.2%	20.7%	18.8%	17.2%	15.5%	13.9%	13.2%	14.2%
Total risk-based									
Risk-based capital	23,446	24,192	25,333	22,848	21,896	20,396	19,607	19,171	20,179
·	·	•	•	,	,	·	·	·	
Risk-weighted assets	113,295	112,068	111,820	111,181	115,655	118,818	123,031	125,707	124,502
Ratio	20.7%	21.6%	22.7%	20.6%	18.9%	17.2%	15.9%	15.3%	16.2%



SC DELINQUENCY AND LOSS

2 Net charge-off rates on RICs. HFI



Thank You.

Our purpose is to help people and businesses prosper.

Our culture is based on believing that everything we do should be:

Simple Personal Fair.





