

# SANTANDER HOLDINGS USA, INC. 

Third Quarter 2022

Fixed Income Investor Presentation
$\checkmark$ Santander

## Important Information

 future performance of SHUSA. Words such as "may," "could," "should," "will," "believe," "expect," "anticipate," "estimate," "intend," "plan," "goal" or similar expressions are intended to indicate forward-looking statements.


 Inc. ("SIS"), Santander Securities LLC ("SSLLC"), Amherst Pierpont Securities, LLC ("APS"), Santander Financial Services, Inc. ("SFS"), and Santander Asset Management, LLC, as well as several other subsidiaries.




























 securities shall be made in the United S

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## Santander Group

Santander is a leading retail and commercial bank headquartered in Spain. It has a meaningful presence in 10 core markets in Europe and the Americas.

The United States is a core market for Santander, contributing 17\% to 9M 2022 underlying attributable profit, down from high levels of $22 \%$ in 9M 2021.



[^0]
## Q3 2022 Highlights

|  <br> Originations | Deposits of \$76B are up 3\% QoQ and down 4\% YoY. Deposit betas have remained lower than anticipated <br> Loans increased 3\% QoQ and 4\% YoY led by growth in Corporate and Investment Banking (CIB), Commercial Real Estate (CRE) and Auto in Q3 <br> - Q3 auto originations of $\$ 8.2$ billion are flat QoQ and up $5 \%$ YoY, with $\$ 2.9 B$ being originated at SBNA, a $65 \%$ increase YoY |
| :---: | :---: |
| Profitability | Q3 profitability impacted by credit performance normalization and increased provisions. Net income was $\$ 228 \mathrm{M}$ and PPNR${ }^{1}$ was $\$ 940 \mathrm{M}$ for Q3 <br> - Net Interest Margin (NIM) increased from $4.3 \%$ to $4.5 \%$ QoQ driven by asset-sensitive positioning as interest rates rose |
| Credit Performance | - Credit performance continues to normalize, but remains better than pre-pandemic levels <br> - Consolidated net-charge off ratio increased QoQ |
| Liquidity | Met the Federal Reserve's total loss absorbing capacity ("TLAC") and long-term debt ("LTD") requirements, with 22.6\% TLAC, 6.7\% eligible LTD <br> Demonstrated continued market access during volatility by issuing: <br> - \$3.95B in ABS ${ }^{2}$ <br> - \$375M prime auto loan credit-linked note ("CLN") <br> - \$500M 4nc3 public sustainability senior unsecured note |
| Capital | Common equity Tier 1 ("CET1") ratio of $15.2 \%$, down 170 bps QoQ, as SHUSA paid $\$ 1.75$ B in dividend to Santander in Q3 <br> - Allowance ratio of $7.0 \%$, slight decrease QoQ |

[^1]
## SHUSA

SHUSA is the intermediate holding company ("IHC") for Santander US entities, is SEC-registered and issues under the ticker symbol "SANUSA"


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| SHUSA Overview |  |  |  | D |
| :---: | :---: | :---: | :---: | :---: |
|  | Strategic focus | Assets (\$BN) | Income before tax (\$MM) | Income before tax (\$MM) |
| $\bigcirc$ Consumer | Market-leading full spectrum auto lender and consumer finance franchise, funded by attractive consumer deposits | \$76 | \$312 | \$1,558 |
| $\sim$ Commercial | Top 10 CRE and multifamily lender | \$26 | \$80 | \$252 |
| (13) CIB | Global hub for capital markets and investment banking | \$30 | -\$21 | -\$4.7 |
| 勋品 <br> Wealth Management | Leading brand in LatAm HNW, leveraging connectivity with Santander | \$46 ${ }^{1}$ | \$56 | \$139 |

## Quarterly Profitability \& Net Interest Income( NII)

Profitability impacted by credit performance normalization leading to increased provisions and lower leased vehicle income. Net fee income decreased YoY driven by normalization in CIB and our SafetyNet initiative, which reduced customer overdraft fees


PRE-TAX INCOME (\$M)



 Net income includes noncontrolling interest ("NCl"). See Appendix for the consolidating income statemen.

## Q3 Balance Sheet Overview



[^2]
## Balance Sheet Trends

Deposits of \$76B, down 4\% YoY; loans and leases up 4\% YoY

| LOANS \& LEASES (\$B) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| - Auto | - C\&l | - Leases | - CRE | - Res. Mtg | - Other |
| \$108 | \$107 |  | \$107 | \$109 |  |
| 9 | 9 |  | 9 | 4 | 8 |
| 15 | 15 |  | 15 | 16 | 17 |
| 16 | 15 |  | 15 | 15 | 15 |
| 23 | 23 |  | 22 | 21 | 23 |
| 43 | 43 |  | 43 | 44 | 45 |
| 3Q21 | 4Q21 |  | 1Q22 | 2Q22 | 3Q22 |
| ASSETS (\$B) |  |  |  |  |  |

Gross Loans $■$ Investments $■$ Leases $■$ Short-Term Funds $■$ Other Assets ${ }^{1}$

| $\$ 156$ | $\$ 159$ | $\$ 154$ | $\$ 165$ | $\$ 167$ |
| :---: | :---: | :---: | :---: | :---: |
| 11 | 14 | 14 | 23 | 23 |
| 19 | 19 | 14 | 10 | 9 |
| 16 | 15 | 15 | 15 | 15 |
| 18 | 19 | 19 | 24 | 23 |
| 92 | 92 | 92 | 93 | 97 |
| 3Q21 | $4 Q 21$ | $1 Q 22$ | $2 Q 22$ | 3Q22 |

[^3]
-IB Deposits © Borrowed Funds NIB Deposits ■Equity ■Other Liabilities ${ }^{2}$

| \$156 | \$159 | \$154 | \$165 | \$167 |
| :---: | :---: | :---: | :---: | :---: |
| 9 | 12 | 13 | 27 | 27 |
| 24 | 24 | 22 | 21 | 19 |
| 24 | 23 | 22 | 20 | 20 |
| 44 | 41 | 40 | 43 | 45 |
| 55 | 59 | 57 | 54 | 56 |
| 3Q21 | 4Q21 | 1Q22 | 2Q22 | 3Q22 |

## NIM \& Interest Rate Risk Sensitivity

NIM increase attributable to higher interest rates, disciplined deposit pricing and higher margin loan initiatives


## Auto Originations

Q3 auto originations of \$8.2 billion are flat QoQ and up 5\% YoY


[^4]
## Asset Quality

Net charge-off (NCO) and nonperforming loan (NPL) ratios continue to normalize, but remain below pre-pandemic levels

| TOTAL NET CHARGE-OFF RATIO |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 0.6\% | $0.8 \%$ | 1.2\% | $\xrightarrow{1.2^{2}}$ |  |
| 3Q21 | 4Q21 | 1Q22 | 2Q22 | 3Q22 |
| ALLOWANCE COVERAGE ${ }^{1}$ |  |  |  |  |



## $\begin{array}{lllll}3 Q 21 & \text { 4Q21 } & \text { 1Q22 } & \text { 2Q22 } & 3 Q 22\end{array}$



[^5]
## Consumer and Commercial Loan Delinquency

Consumer: 30-89 Days Past Due ${ }^{1}$


Consumer: 90+ Days Past Due ${ }^{1}$



Commercial: 30-89 Days Past Due ${ }^{1}$


Commercial: 90+ Days Past Due ${ }^{1}$


Charge off and Recoveries by Portfolio Segment


৬ Santander
—Consumer Commercia

Recoveries ${ }^{2}$


## Allowance For Credit Losses ("ACL")

## Allowance ratio stable QoQ

$\left.\begin{array}{|cccc}\hline \text { Allowance Ratios } & \begin{array}{c}\text { September 30, } \\ 2022 \\ \text { (Unaudited) }\end{array} & \begin{array}{c}\text { June 30, } \\ 2022 \\ \text { (Dollars in Millions) }\end{array} & \begin{array}{c}\text { December 31, } \\ \text { (Unaudited) }\end{array} \\ \hline \text { Total loans held for investment ("LHFI") } & \$ 96,826 & \$ 92,762 \\ \text { (Audited) }\end{array}\right]$

Under the Federal Reserve's April 2022 stress test (severely adverse scenario):
$>$ Q3 2022 ending ACL represents ~70\% of stress test losses
$>$ SHUSA's stressed capital ratio ${ }^{2}$ of $18.7 \%$ ranked in the top quartile among participating banks
$>P^{3} R^{3}$ of $\$ 7.3 B$ (4.6\% of average assets) ranked in the top quartile among participating banks

[^6]
## Further embedding ESG to build a more responsible bank

## Our Strategy

- Supporting the sustainable transition
- Reducing our environmental footprint
- Effective climate risk management, which identifies, assesses and manages climate-change-related risks Our Results


| Social: building a more inclusive society |  |
| :---: | :---: |
| \$501mn invested in affordable housing ${ }^{1}$ | \$14.1bn <br> Invested through the Inclusive Communities Plan ${ }^{1}$ |
| >270 entrepreneurs <br> participated in Cultivate Small Business Program ${ }^{2}$ |  |
| >497k <br> financially empowered people 2019-9M'22 | c. $24 \%$ <br> women in senior positions in Sept 22 |



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## Borrowed Funds Profile

## Total funding of \$45B in Q3, up 4\% QoQ

Increase in FHLB advances QoQ driven by loan growth
$>$ Amortizing notes increased due to favorable pricing and execution

Total Funding (\$ in billions)

|  | 3Q22 | 2Q22 | 3Q21 |  | QoQ (\%) | YoY (\%) |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Senior Unsecured Debt | 9.7 | 10.4 | 10.1 |  | $(6.3)$ | $(3.5)$ |
| FHLB \& CLN | 6.0 | 3.5 | 0.8 |  | 73.0 | 650.0 |  |
| Third-Party Secured Funding | 2.6 | 3.3 | 0.0 |  | $(22.1)$ | 0.0 |  |
| Amortizing Notes | 3.8 | 2.0 | 4.2 |  | 94.3 | $(9.3)$ |  |
| Securitizations | 22.7 | 22.0 | 24.6 |  | 3.0 | $(7.7)$ |  |
| Intragroup | 0.0 | 2.0 | 4.0 |  | $(100.0)$ | $(100.0)$ |  |
| Total SHUSA Funding | 44.8 | 43.2 | 43.7 |  | 3.8 | 2.6 |  |

## Debt \& Total Loss-Absorbing Capacity

As of Q3 2022, SHUSA met the Federal Reserve's TLAC and LTD requirements ${ }^{1}$ with $\mathbf{2 2 . 6 \%}$ TLAC, $6.65 \%$ eligible LTD and a CET1 ratio of $15.17 \%$
$>$ In September, San US issued its first sustainability notes for $\$ 500$ million, which is the first Santander Group entity to issue a bond of this kind utilizing Santander Group's recently released Green, Social \& Sustainability Funding Global Framework

- The sustainability note was a public issuance of $\$ 500 \mathrm{M}$ of senior notes at $5.81 \%$

Debt Maturity Schedule ${ }^{2}$ (\$ In billions)


[^7]
## Capital Ratios

CET1 decreased 170bps QoQ due to the SHUSA dividend of $\$ 1.75$ B paid to Santander

| CET1 |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| $18.4 \%$ | $18.8 \%$ | $18.5 \%$ |  |  |
|  |  |  |  | $16.9 \%$ |
|  |  |  |  |  |





## Rating Agencies

SHUSA and SBNA ratings outlook remained "stable"
SR. DEBT RATINGS BY SANTANDER ENTITY


[^8]
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## Consumer Activities



## Commercial Activities



## CIB

| (\$ in 000's) |
| :--- |
| Net interest income |
| Non-interest income |
| Credit losses expense / (benefit) |
| Total expenses |
| Income/(loss) before income taxes |

Quarter-To-Date Ended September 30,
2022
QTD Change

| 2022 |  | 2021 |  | Dollar Increase / (Decrease) |  | Percentage |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 50,364 | \$ | 25,516 | \$ | 24,848 | 97.4\% |
|  | 54,470 |  | 48,348 |  | 6,122 | 12.7\% |
|  | 905 |  | $(9,775)$ |  | 10,680 | 109.3\% |
|  | 124,778 |  | 68,191 |  | 56,587 | 83.0\% |
| \$ | $(20,849)$ | \$ | 15,448 | \$ | $(36,297)$ | -235.0\% |


| (\$ in 000's) |
| :--- |
| Net interest income |
| Non-interest income |
| Credit losses expense / (benefit) |
| Total expenses |
| Income/(loss) before income taxes |
| Total assets |


| Year-To-Date Ended September 30,$2022$ |  |  |  | YTD Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2022 |  | 2021 |  |  | ar Increase / <br> Decrease) | Percentage |
| \$ | 124,613 | \$ | 83,172 | \$ | 41,441 | 49.8\% |
|  | 192,389 |  | 180,426 |  | 11,963 | 6.6\% |
|  | 4,295 |  | $(32,102)$ |  | 36,397 | 113.4\% |
|  | 317,425 |  | 198,302 |  | 119,123 | 60.1\% |
| \$ | $(4,718)$ | \$ | 97,398 | \$ | $(102,116)$ | -104.8\% |
|  | 30,358,386 |  | 12,560,907 |  | 17,797,479 | 141.7\% |

## Wealth Management

| Wealth Management | Quarter-To-Date Ended September 30,2022 |  |  |  | QTD Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (\$ in 000's) | 2022 |  | 2021 |  | $\begin{gathered} \hline \text { Dollar Increase / } \\ \text { (Decrease) } \\ \hline \end{gathered}$ |  | Percentage |
| Net interest income | \$ | 53,870 | \$ | 24,371 | \$ | 29,499 | 121.0\% |
| Non-interest income |  | 63,748 |  | 63,940 |  | (192) | -0.3\% |
| Credit losses expense / (benefit) |  | - |  | (95) |  | 95 | 100.0\% |
| Total expenses |  | 62,110 |  | 58,248 |  | 3,862 | 6.6\% |
| Income/(loss) before income taxes | \$ | 55,508 | \$ | 30,158 | \$ | 25,350 | 84.1\% |


| Wealth Management |
| :--- |
| (\$ in 000's) |
| Net interest income |
| Non-interest income |
| Credit losses expense / (benefit) |
| Total expenses |
| Income/(loss) before income taxes |
| Total assets |


| 2022 |  | 2021 |  |
| :---: | :---: | :---: | :---: |
| \$ | 118,239 | \$ | 71,222 |
|  | 203,986 |  | 190,182 |
|  | - |  | (265) |
|  | 183,142 |  | 161,565 |
| \$ | 139,083 | \$ | 100,104 |
|  | 7,944,125 |  | 7,845,899 |


| YTD Change |  |
| :---: | :---: |
| Dollar Increase / <br> (Decrease) | Percentage |
| \$ 47,017 | 66.0\% |
| 13,804 | 7.3\% |
| 265 | 100.0\% |
| 21,577 | 13.4\% |
| \$ 38,979 | 38.9\% |
| 98,226 | 1.3\% |

## Other



[^9]
## SHUSA: Quarterly Trended Statement Of Operations

| (\$ in Millions) |
| :--- |
| Interest income |
| Interest expense |
| Net interest income |
| Fees \& other income |
| Other non interest income |
| Net revenue |
| General, administrative, and other expenses |
| Credit loss (expense) / benefit |
| Income before taxes |
| Income tax (expense)/benefit |
| Net income |
| Less: Net income attributable to NCl |
| Net income attributable to SHUSA |


| 3Q21 |  | 4Q21 |  | 1Q22 |  | 2Q22 |  | 3Q22 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 1,796 | \$ | 1,758 | \$ | 1,722 | \$ | 1,908 | \$ | 2,238 |
|  | (262) |  | (253) |  | (242) |  | (375) |  | (639) |
| \$ | 1,534 | \$ | 1,505 | \$ | 1,480 | \$ | 1,533 | \$ | 1,599 |
|  | 1,068 |  | 1,018 |  | 967 |  | 939 |  | 934 |
|  | - | \$ | (1) |  | 14 |  | 11 | \$ | (19) |
| \$ | 2,602 | \$ | 2,522 | \$ | 2,461 | \$ | 2,483 | \$ | 2,514 |
|  | $(1,498)$ |  | $(1,605)$ |  | $(1,466)$ |  | $(1,533)$ |  | $(1,574)$ |
|  | (20) |  | (14) |  | (217) |  | (404) |  | (636) |
| \$ | 1,084 | \$ | 903 | \$ | 778 | \$ | 546 | \$ | 304 |
|  | (227) |  | (198) |  | (162) |  | (107) |  | (76) |
|  | 857 |  | 705 |  | 616 |  | 439 |  | 228 |
|  | 150 |  | 135 |  | - |  | - |  | - |
|  | 707 |  | 570 |  | 616 |  | 439 |  | 228 |
| 3Q21 |  |  | 4Q21 |  | 1Q22 |  | 2Q22 |  | 3Q22 |
|  | 4.8\% |  | 4.6\% |  | 4.5\% |  | 4.3\% |  | 4.5\% |


|  | 3Q21 | 4Q21 | 1Q22 | 2Q22 | 3Q22 |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: |
| NIM | $4.8 \%$ | $4.6 \%$ | $4.5 \%$ | $4.3 \%$ | $4.5 \%$ |

## © Santander

## SHUSA: Non-GAAP Reconciliations

(\$ in Millions) 3Q21

SHUSA pre-tax pre-provision income

| Pre-tax income, as reported | $\$$ | 1,084 | $\$$ | 903 | $\$$ | 778 | $\$$ | 546 | $\$$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :--- |
| (Release of)/provision for credit losses | 20 | 14 | 217 | 404 | 636 |  |  |  |  |
|  |  | 1,104 | 917 | 995 | 950 | 940 |  |  |  |

CET1 to risk-weighted assets

| CET1 capital | 20,573 | 21,068 | 20,576 | 19,565 | 18,025 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Risk-weighted assets | 112,068 | 111,820 | 111,181 | 115,655 | 118,818 |
| Ratio | $18.4 \%$ | $18.8 \%$ | $18.5 \%$ | $16.9 \%$ | $15.2 \%$ |

Tier 1 leverage

| Tier 1 capital | 22,631 | 23,175 | 20,921 | 19,910 | 18,370 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| Avg total assets, leverage capital purposes | 152,058 | 154,429 | 154,305 | 168,042 | 165,054 |
| Ratio | $14.9 \%$ | $15.0 \%$ | $13.6 \%$ | $11.8 \%$ | $11.1 \%$ |

Tier 1 risk-based

| Tier 1 capital | $\$$ | 22,631 | $\$$ | 23,175 | $\$$ | 20,921 | $\$$ | 19,910 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Risk-weighted assets | 112,068 | 111,820 | 111,181 | 115,655 | 118,870 |  |  |  |
| Ratio | $20.2 \%$ | $20.7 \%$ | $18.8 \%$ | $17.2 \%$ | $15.5 \%$ |  |  |  |

Total risk-based

| Risk-based capital | $\$$ | 24,192 | $\$$ | 25,333 | $\$$ | 22,848 | $\$$ | 21,896 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

## $\Delta$ Santander

## SC DELINQUENCY AND LOSS

Delinquency Ratios: 30-59 Days Delinquent, RICs, Held For Investment ("HFI")


Gross Charge-off Rates


Net Charge-off Rates ${ }^{2}$



## Thank You.

Our purpose is to help people and businesses prosper.

Our culture is based on believing that everything we do should be:

Simple Personal Fair.


[^0]:    (1) Santander ${ }_{2}^{1}{ }_{2}^{\text {Loans and duvances } 5 \text { curstomers extuding revers erepurchase agreements }}$ 2 As a \% of operating areas. Excludes corporate center. Source: Santander's 9 M 2022 earnings presentation 3 Excludes other North America expenses
    Figures in International Financial Reporting Standards ("IFRS")

[^1]:    © Santander

[^2]:    1. 

    (1) Santander ${ }_{3}^{2} \left\lvert\, \begin{aligned} & \text { Operating leases } \\ & \text { noludus federal }\end{aligned}\right.$

    Includes federal funds purchased and securities loaned or sold under repurchase agreements 5 Certificates of deposit

[^3]:    1) Santander ${ }^{1} \left\lvert\, \begin{array}{ll}\text { Other asseti includes securties purchased under repurchase egreements }\end{array}\right.$ Other liabilities includes securities sold under repurchase agreements
[^4]:    Santander | 1 | Approximate FICO | scores |
    | :--- | :--- | :--- |
    | 2 | Includes nominal capital lease originations |  |

    3 Includes SBNA loan originations of $\$ 1.8$ billion and lease originations of $\$ 1.1$ billion for Q3 2022
    4 SBNA Originations remain off SC's balance sheet in the Service For Others portfolio

[^5]:    1 Allowance for Credit Losses (ACL) / Loans held for investment (LHFI) Allowance for loans and leases losses / NPL
    © Santander

[^6]:    (1) Santander ilneudes AcL tor unumuded commiments

    2 Projected minimum CET1 ratio (minimum and ending) under the severely adverse scenario over the nine-quarter projection horizon, 2022:Q1-2024:Q1

[^7]:    1 Santander ${ }_{1} \mid$ SHUSA's requirement is $20.5 \%$ for TLAC and $6.0 \%$ for LTD as a percentage of risk weighted assets 2 Senior debt issuance. Data as of September 30, 2022 * 3-Month LIBOR

[^8]:    (1) Santander ${ }_{2}^{1} \mid$ Senior preferred debt/senior non-preferred deb

[^9]:    Santander * $\left\lvert\, \begin{aligned} & \text { Other includes the results of immaterial entities, earnings from non-strategic assets, the investment portfolio, interest expense on SBNA's and SHUSA's borrowings and other debt obligations, amorization of intangible assets and } \\ & \text { certain unallocated corporate income and indirect expenses. }\end{aligned}\right.$

